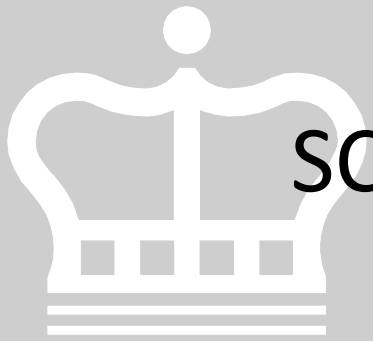


FY 2016 BUDGET

RUTGERS

NEWARK

SCHOOLS



1766



Office of Budget and Resource Studies

January 29, 2016

January 29, 2016

FY 2016 marks the first year that Rutgers budgeted within a Responsibility Center Management (RCM) budget framework. As part of the increased transparency that is a hallmark of the Rutgers RCM model, budgets for each of the responsibility centers (schools, centers and other revenue generating units) and for each of the cost centers (units that provide services which are charged out to the responsibility centers) are included among the Budget Facts and Figures. For each school the major revenue sources are shown and the major expenses, both direct and indirect (costs for services provided to the school) are displayed. For the cost centers, their budgets also show direct expenses and how these costs are being paid for by the schools and other responsibility centers.

Budgets for all of the schools and colleges follow. Budgets for the other responsibility and cost centers are under review and will be posted once the reviews are complete.

REVENUES	FY 2016 BUDGET	% OF UNRESTRICTED REV	% OF TOTAL REV	% OF CAMPUS REV	% OF UNIVERSITY REV
UNRESTRICTED					
Tuition and Fees	\$ 59,575,211	76.8%	52.4%	16.4%	1.6%
F&A Costs Recovered	\$ 3,270,642	4.2%	2.9%	0.9%	0.1%
Auxiliary	\$ -	0.0%	0.0%	0.0%	0.0%
University Support	\$ 14,242,935	18.4%	12.5%	3.9%	0.4%
Other	\$ 464,000	0.6%	0.4%	0.1%	0.0%
TOTAL UNRESTRICTED	\$ 77,552,788	100.0%	68.2%	21.4%	2.1%
RESTRICTED	\$ 36,230,000		31.8%	10.0%	1.0%
HEALTHCARE	\$ -		0.0%	0.0%	0.0%
TOTAL REVENUES	\$ 113,782,788		100.0%	31.4%	3.0%
EXPENSES	FY 2016 BUDGET	% OF UNRESTRICTED EXP	% OF TOTAL EXP	% OF CAMPUS EXP	% OF UNIVERSITY EXP
DIRECT EXPENSES					
UNRESTRICTED					
Personnel	\$ 41,562,890	87.6%	36.5%	11.5%	1.1%
Non Personnel	\$ 5,860,045	12.4%	5.2%	1.6%	0.2%
TOTAL UNRESTRICTED	\$ 47,422,935	100.0%	41.7%	13.1%	1.3%
RESTRICTED					
Sponsored Research	\$ 18,455,053		16.2%	5.1%	0.5%
Scholarships and Fellowships	\$ -		0.0%	0.0%	0.0%
Other Sponsored Programs	\$ 17,774,947		15.6%	4.9%	0.5%
TOTAL RESTRICTED	\$ 36,230,000		31.8%	10.0%	1.0%
HEALTHCARE (excludes indirect)	\$ -		0.0%	0.0%	0.0%
TOTAL DIRECT EXPENSES	\$ 83,652,935		73.5%	23.1%	2.2%
INDIRECT (COST POOL) EXPENSES					
Academic Support	\$ 8,758,298		7.7%	2.4%	0.2%
Debt Service	\$ 3,899,146		3.4%	1.1%	0.1%
Facilities O&M	\$ 4,150,177		3.6%	1.1%	0.1%
General and Administrative Service	\$ 6,328,674		5.6%	1.7%	0.2%
Information Technology	\$ 2,889,846		2.5%	0.8%	0.1%
Libraries	\$ 2,147,742		1.9%	0.6%	0.1%
Research Support	\$ 1,430,567		1.3%	0.4%	0.0%
Strategic Funds	\$ 1,885,376		1.7%	0.5%	0.0%
Student Service	\$ 74,309		0.1%	0.0%	0.0%
Utilities	\$ 2,586,829		2.3%	0.7%	0.1%
TOTAL INDIRECT (COST POOL) EXPENSES	\$ 34,150,965		30.0%	9.4%	0.9%
ADJUSTMENTS					
Transfers (unrestricted)	\$ 1,000,000		0.9%	0.3%	0.0%
Provision for Initiatives and Contingencies	\$ 2,018,888		1.8%	0.6%	0.1%
Use of one time funds	\$ (7,040,000)		-6.2%	-1.9%	-0.2%
TOTAL ADJUSTMENTS	\$ (4,021,112)		-3.5%	-1.1%	-0.1%
TOTAL EXPENSES	\$ 113,782,788		100.0%	31.4%	3.0%
COST POOL ALLOCATION/ REALLOCATION	\$ -		0.0%	0.0%	0.0%
STRATEGIC FUNDS TRANSFER	\$ -		0.0%	0.0%	0.0%
TOTAL NET EXPENSES	\$ 113,782,788		100.0%	31.4%	3.0%

NOTES:

- State paid fringe benefits and Federal/State student aid are shown at the campus level.
- University Support consists of state appropriation and other President/Chancellor revenues.

REVENUES	FY 2016 BUDGET	% OF UNRESTRICTED REV	% OF TOTAL REV	% OF CAMPUS REV	% OF UNIVERSITY REV
UNRESTRICTED					
Tuition and Fees	\$ 100,137,765	91.5%	87.9%	27.6%	2.6%
F&A Costs Recovered	\$ 609,442	0.6%	0.5%	0.2%	0.0%
Auxiliary	\$ -	0.0%	0.0%	0.0%	0.0%
University Support	\$ -	0.0%	0.0%	0.0%	0.0%
Other	\$ 8,713,500	8.0%	7.6%	2.4%	0.2%
TOTAL UNRESTRICTED	\$ 109,460,707	100.0%	96.0%	30.2%	2.9%
RESTRICTED	\$ 4,507,585		4.0%	1.2%	0.1%
HEALTHCARE	\$ -		0.0%	0.0%	0.0%
TOTAL REVENUES	\$ 113,968,292		100.0%	31.4%	3.0%
EXPENSES	FY 2016 BUDGET	% OF UNRESTRICTED EXP	% OF TOTAL EXP	% OF CAMPUS EXP	% OF UNIVERSITY EXP
DIRECT EXPENSES					
UNRESTRICTED					
Personnel	\$ 48,615,259	77.8%	42.7%	13.4%	1.3%
Non Personnel	\$ 13,872,575	22.2%	12.2%	3.8%	0.4%
TOTAL UNRESTRICTED	\$ 62,487,834	100.0%	54.8%	17.2%	1.7%
RESTRICTED					
Sponsored Research	\$ 2,296,101		2.0%	0.6%	0.1%
Scholarships and Fellowships	\$ -		0.0%	0.0%	0.0%
Other Sponsored Programs	\$ 2,211,485		1.9%	0.6%	0.1%
TOTAL RESTRICTED	\$ 4,507,585		4.0%	1.2%	0.1%
HEALTHCARE (excludes indirect)	\$ -		0.0%	0.0%	0.0%
TOTAL DIRECT EXPENSES	\$ 66,995,419		58.8%	18.5%	1.8%
INDIRECT (COST POOL) EXPENSES					
Academic Support	\$ 12,570,000		11.0%	3.5%	0.3%
Debt Service	\$ 7,318,839		6.4%	2.0%	0.2%
Facilities O&M	\$ 3,187,449		2.8%	0.9%	0.1%
General and Administrative Service	\$ 5,803,011		5.1%	1.6%	0.2%
Information Technology	\$ 3,381,703		3.0%	0.9%	0.1%
Libraries	\$ 2,306,241		2.0%	0.6%	0.1%
Research Support	\$ 1,066,079		0.9%	0.3%	0.0%
Strategic Funds	\$ 2,971,670		2.6%	0.8%	0.1%
Student Service	\$ 347,436		0.3%	0.1%	0.0%
Utilities	\$ 2,379,854		2.1%	0.7%	0.1%
TOTAL INDIRECT (COST POOL) EXPENSES	\$ 41,332,283		36.3%	11.4%	1.1%
ADJUSTMENTS					
Transfers (unrestricted)	\$ 3,827,395		3.4%	1.1%	0.1%
Provision for Initiatives and Contingencies	\$ 5,978,695		5.2%	1.6%	0.2%
Use of one time funds	\$ (4,165,500)		-3.7%	-1.1%	-0.1%
TOTAL ADJUSTMENTS	\$ 5,640,590		4.9%	1.6%	0.1%
TOTAL EXPENSES	\$ 113,968,292		100.0%	31.4%	3.0%
COST POOL ALLOCATION/ REALLOCATION	\$ -		0.0%	0.0%	0.0%
STRATEGIC FUNDS TRANSFER	\$ -		0.0%	0.0%	0.0%
TOTAL NET EXPENSES	\$ 113,968,292		100.0%	31.4%	3.0%

NOTES:

- State paid fringe benefits and Federal/State student aid are shown at the campus level.
- University Support consists of state appropriation and other President/Chancellor revenues.

REVENUES	FY 2016 BUDGET	% OF UNRESTRICTED REV	% OF TOTAL REV	% OF CAMPUS REV	% OF UNIVERSITY REV
UNRESTRICTED					
Tuition and Fees	\$ 15,882,988	74.4%	74.4%	4.4%	0.4%
F&A Costs Recovered	\$ -	0.0%	0.0%	0.0%	0.0%
Auxiliary	\$ -	0.0%	0.0%	0.0%	0.0%
University Support	\$ 5,478,052	25.6%	25.6%	1.5%	0.1%
Other	\$ -	0.0%	0.0%	0.0%	0.0%
TOTAL UNRESTRICTED	\$ 21,361,040	100.0%	100.0%	5.9%	0.6%
RESTRICTED	\$ -		0.0%	0.0%	0.0%
HEALTHCARE	\$ -		0.0%	0.0%	0.0%
TOTAL REVENUES	\$ 21,361,040		100.0%	5.9%	0.6%

EXPENSES	FY 2016 BUDGET	% OF UNRESTRICTED EXP	% OF TOTAL EXP	% OF CAMPUS EXP	% OF UNIVERSITY EXP
DIRECT EXPENSES					
UNRESTRICTED					
Personnel	\$ 13,242,721	82.0%	54.4%	3.7%	0.4%
Non Personnel	\$ 2,897,333	18.0%	11.9%	0.8%	0.1%
TOTAL UNRESTRICTED	\$ 16,140,054	100.0%	66.3%	4.5%	0.4%
RESTRICTED					
Sponsored Research	\$ -		0.0%	0.0%	0.0%
Scholarships and Fellowships	\$ -		0.0%	0.0%	0.0%
Other Sponsored Programs	\$ -		0.0%	0.0%	0.0%
TOTAL RESTRICTED	\$ -		0.0%	0.0%	0.0%
HEALTHCARE (excludes indirect)	\$ -		0.0%	0.0%	0.0%
TOTAL DIRECT EXPENSES	\$ 16,140,054		66.3%	4.5%	0.4%
INDIRECT (COST POOL) EXPENSES					
Academic Support	\$ 1,087,360		4.5%	0.3%	0.0%
Debt Service	\$ 1,591,263		6.5%	0.4%	0.0%
Facilities O&M	\$ 1,530,690		6.3%	0.4%	0.0%
General and Administrative Service	\$ 2,084,137		8.6%	0.6%	0.1%
Information Technology	\$ 513,886		2.1%	0.1%	0.0%
Libraries	\$ 222,751		0.9%	0.1%	0.0%
Research Support	\$ 106,696		0.4%	0.0%	0.0%
Strategic Funds	\$ 476,490		2.0%	0.1%	0.0%
Student Service	\$ 11,090		0.0%	0.0%	0.0%
Utilities	\$ 853,503		3.5%	0.2%	0.0%
TOTAL INDIRECT (COST POOL) EXPENSES	\$ 8,477,865		34.8%	2.3%	0.2%
ADJUSTMENTS					
Transfers (unrestricted)	\$ -		0.0%	0.0%	0.0%
Provision for Initiatives and Contingencies	\$ (256,878)		-1.1%	-0.1%	0.0%
Use of one time funds	\$ -		0.0%	0.0%	0.0%
TOTAL ADJUSTMENTS	\$ (256,878)		-1.1%	-0.1%	0.0%
TOTAL EXPENSES	\$ 24,361,040		100.0%	6.7%	0.6%
COST POOL ALLOCATION/ REALLOCATION	\$ -		0.0%	0.0%	0.0%
STRATEGIC FUNDS TRANSFER	\$ (3,000,000)		-12.3%	-0.8%	-0.1%
TOTAL NET EXPENSES	\$ 21,361,040		87.7%	5.9%	0.6%

NOTES:

- State paid fringe benefits and Federal/State student aid are shown at the campus level.
- University Support consists of state appropriation and other President/Chancellor revenues.

REVENUES	FY 2016 BUDGET	% OF UNRESTRICTED REV	% OF TOTAL REV	% OF CAMPUS REV	% OF UNIVERSITY REV
UNRESTRICTED					
Tuition and Fees	\$ 5,344,899	76.2%	70.1%	1.5%	0.1%
F&A Costs Recovered	\$ 79,517	1.1%	1.0%	0.0%	0.0%
Auxiliary	\$ -	0.0%	0.0%	0.0%	0.0%
University Support	\$ 1,533,855	21.9%	20.1%	0.4%	0.0%
Other	\$ 60,500	0.9%	0.8%	0.0%	0.0%
TOTAL UNRESTRICTED	\$ 7,018,771	100.0%	92.0%	1.9%	0.2%
RESTRICTED	\$ 608,160		8.0%	0.2%	0.0%
HEALTHCARE	\$ -		0.0%	0.0%	0.0%
TOTAL REVENUES	\$ 7,626,931		100.0%	2.1%	0.2%
EXPENSES	FY 2016 BUDGET	% OF UNRESTRICTED EXP	% OF TOTAL EXP	% OF CAMPUS EXP	% OF UNIVERSITY EXP
DIRECT EXPENSES					
UNRESTRICTED					
Personnel	\$ 4,753,390	88.0%	62.3%	1.3%	0.1%
Non Personnel	\$ 651,173	12.0%	8.5%	0.2%	0.0%
TOTAL UNRESTRICTED	\$ 5,404,564	100.0%	70.9%	1.5%	0.1%
RESTRICTED					
Sponsored Research	\$ 309,788		4.1%	0.1%	0.0%
Scholarships and Fellowships	\$ -		0.0%	0.0%	0.0%
Other Sponsored Programs	\$ 298,372		3.9%	0.1%	0.0%
TOTAL RESTRICTED	\$ 608,160		8.0%	0.2%	0.0%
HEALTHCARE (excludes indirect)	\$ -		0.0%	0.0%	0.0%
TOTAL DIRECT EXPENSES	\$ 6,012,724		78.8%	1.7%	0.2%
INDIRECT (COST POOL) EXPENSES					
Academic Support	\$ 1,325,542		17.4%	0.4%	0.0%
Debt Service	\$ 305,506		4.0%	0.1%	0.0%
Facilities O&M	\$ 318,603		4.2%	0.1%	0.0%
General and Administrative Service	\$ 636,224		8.3%	0.2%	0.0%
Information Technology	\$ 342,400		4.5%	0.1%	0.0%
Libraries	\$ 232,606		3.0%	0.1%	0.0%
Research Support	\$ 140,447		1.8%	0.0%	0.0%
Strategic Funds	\$ 162,732		2.1%	0.0%	0.0%
Student Service	\$ 11,229		0.1%	0.0%	0.0%
Utilities	\$ 260,212		3.4%	0.1%	0.0%
TOTAL INDIRECT (COST POOL) EXPENSES	\$ 3,735,501		49.0%	1.0%	0.1%
ADJUSTMENTS					
Transfers (unrestricted)	\$ (2,006,629)		-26.3%	-0.6%	-0.1%
Provision for Initiatives and Contingencies	\$ (114,665)		-1.5%	0.0%	0.0%
Use of one time funds	\$ -		0.0%	0.0%	0.0%
TOTAL ADJUSTMENTS	\$ (2,121,294)		-27.8%	-0.6%	-0.1%
TOTAL EXPENSES	\$ 7,626,931		100.0%	2.1%	0.2%
COST POOL ALLOCATION/ REALLOCATION	\$ -		0.0%	0.0%	0.0%
STRATEGIC FUNDS TRANSFER	\$ -		0.0%	0.0%	0.0%
TOTAL NET EXPENSES	\$ 7,626,931		100.0%	2.1%	0.2%

NOTES:

- State paid fringe benefits and Federal/State student aid are shown at the campus level.
- University Support consists of state appropriation and other President/Chancellor revenues.

REVENUES	FY 2016 BUDGET	% OF UNRESTRICTED REV	% OF TOTAL REV	% OF CAMPUS REV	% OF UNIVERSITY REV
UNRESTRICTED					
Tuition and Fees	\$ 8,110,585	91.0%	91.0%	2.2%	0.2%
F&A Costs Recovered	\$ 13,392	0.2%	0.2%	0.0%	0.0%
Auxiliary	\$ -	0.0%	0.0%	0.0%	0.0%
University Support	\$ 657,366	7.4%	7.4%	0.2%	0.0%
Other	\$ 127,000	1.4%	1.4%	0.0%	0.0%
TOTAL UNRESTRICTED	\$ 8,908,343	100.0%	100.0%	2.5%	0.2%
RESTRICTED	\$ -		0.0%	0.0%	0.0%
HEALTHCARE	\$ -		0.0%	0.0%	0.0%
TOTAL REVENUES	\$ 8,908,343		100.0%	2.5%	0.2%
EXPENSES					
DIRECT EXPENSES					
UNRESTRICTED					
Personnel	\$ 4,848,947	71.6%	54.4%	1.3%	0.1%
Non Personnel	\$ 1,920,660	28.4%	21.6%	0.5%	0.1%
TOTAL UNRESTRICTED	\$ 6,769,608	100.0%	76.0%	1.9%	0.2%
RESTRICTED					
Sponsored Research	\$ -		0.0%	0.0%	0.0%
Scholarships and Fellowships	\$ -		0.0%	0.0%	0.0%
Other Sponsored Programs	\$ -		0.0%	0.0%	0.0%
TOTAL RESTRICTED	\$ -		0.0%	0.0%	0.0%
HEALTHCARE (excludes indirect)	\$ -		0.0%	0.0%	0.0%
TOTAL DIRECT EXPENSES	\$ 6,769,608		76.0%	1.9%	0.2%
INDIRECT (COST POOL) EXPENSES					
Academic Support	\$ 727,793		8.2%	0.2%	0.0%
Debt Service	\$ 261,937		2.9%	0.1%	0.0%
Facilities O&M	\$ 281,725		3.2%	0.1%	0.0%
General and Administrative Service	\$ 573,562		6.4%	0.2%	0.0%
Information Technology	\$ 261,280		2.9%	0.1%	0.0%
Libraries	\$ 186,835		2.1%	0.1%	0.0%
Research Support	\$ 99,795		1.1%	0.0%	0.0%
Strategic Funds	\$ 243,719		2.7%	0.1%	0.0%
Student Service	\$ 7,028		0.1%	0.0%	0.0%
Utilities	\$ 234,922		2.6%	0.1%	0.0%
TOTAL INDIRECT (COST POOL) EXPENSES	\$ 2,878,597		32.3%	0.8%	0.1%
ADJUSTMENTS					
Transfers (unrestricted)	\$ 198,000		2.2%	0.1%	0.0%
Provision for Initiatives and Contingencies	\$ 676,779		7.6%	0.2%	0.0%
Use of one time funds	\$ (1,614,640)		-18.1%	-0.4%	0.0%
TOTAL ADJUSTMENTS	\$ (739,861)		-8.3%	-0.2%	0.0%
TOTAL EXPENSES	\$ 8,908,343		100.0%	2.5%	0.2%
COST POOL ALLOCATION/ REALLOCATION	\$ -		0.0%	0.0%	0.0%
STRATEGIC FUNDS TRANSFER	\$ -		0.0%	0.0%	0.0%
TOTAL NET EXPENSES	\$ 8,908,343		100.0%	2.5%	0.2%

NOTES:

- State paid fringe benefits and Federal/State student aid are shown at the campus level.
- University Support consists of state appropriation and other President/Chancellor revenues.